



Sporting Facilities

Community Land Management Plan

Updated May 2022



City of
Norwood
Payneham
& St Peters

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Adoption and Review

The Sporting Facilities Community Land Management Plan was adopted by the Council on 1 June 2020.

The Council will review this Plan within three years of the adoption date, or otherwise as required from time-to-time.

Cover: Payneham Oval Tennis Courts
Right: Syd Jones Reserve

Sporting Facilities

This Community Land Management Plan has been prepared pursuant to Section 196 of the *Local Government Act 1999* (the Act).

Background

The City of Norwood Payneham & St Peters has a diversity of sporting facilities — ten in total located throughout the City — ranging from large ovals to neighbourhood tennis courts.

Norwood Oval, Payneham Oval and Patterson Sportsground, are the City's largest sportsgrounds and are used under lease and licence arrangements by local football, cricket, lacrosse and baseball clubs. Norwood Oval is classified as State Open Space in the Council's Open Space Strategy (the only public open space with this classification in the City), while Payneham Oval and Patterson Sportsground are classified as Regional Open Space. Further information on the two ovals is provided later in this Plan.

There are seven tennis court facilities throughout the City. Five of these are dedicated club facilities that range in classification from Local to District and Regional Open Space. In some locations, several different sporting clubs (e.g. tennis, croquet and bowling) have co-located at the one site. The Council also has two swimming centres, namely the Norwood Swimming Centre and the Payneham Memorial Swimming Centre, which are available for general public and club use.

What land does this include?

An excerpt from the Council's Community Land Register listing all sporting facilities is contained within **Appendix A**.

Cruikshank Reserve and St Peters River Park are classified both as reserves and as sporting facilities. As such, the provisions of both Community Land Management Plans will apply to that land.

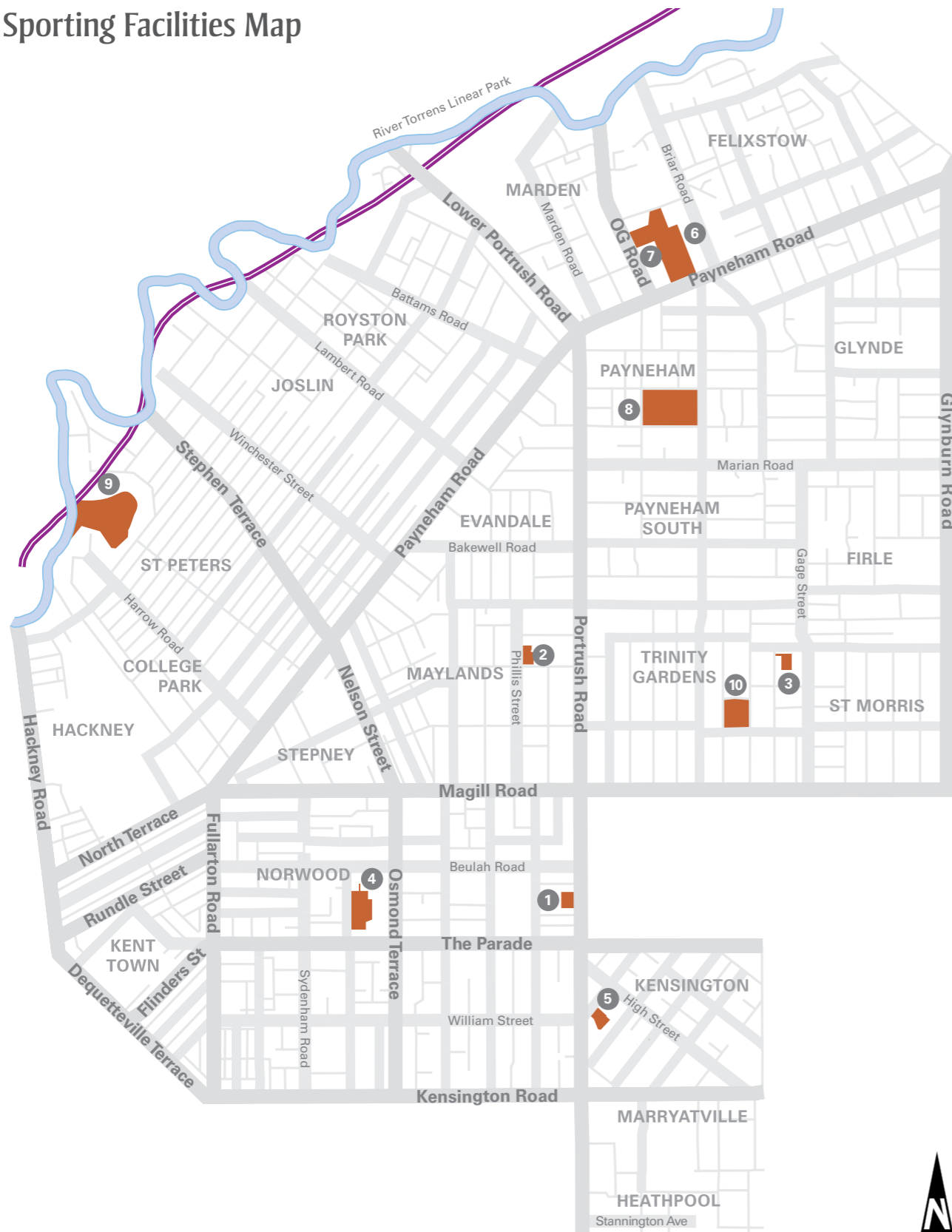
Description

Sporting facilities comprise both indoor and outdoor sporting facilities that are used primarily for formal and organised sporting activities by various sporting groups and clubs.

Outdoor facilities may include ovals, sportsgrounds, tennis courts, bowling greens, swimming pools and cricket pitches (e.g. Norwood Oval, Patterson Sportsground, and the Norwood and Payneham Memorial Swimming Centres). Indoor facilities may include indoor courts and activity spaces (e.g. the Payneham Youth Centre).

Larger sporting facilities often include clubrooms, community buildings and grandstands in addition to outdoor facilities, and are often utilised by a number of different sporting clubs and community groups. Some sporting facilities are open for use by the general public or under casual hire arrangements, while others are managed under lease and/or licence arrangements with groups that have exclusive use of the site.

Sporting Facilities Map



Legend

1	Buttery Sportsground
2	Cruikshank Reserve
3	John Horrocks Memorial Green
4	Norwood Oval
5	Norwood Swimming Centre
6	Patterson Sportsground
7	Payneham Memorial Swimming Centre
8	Payneham Oval
9	St Peters River Park
10	Trinity Gardens Soldiers' Memorial Reserve

Purpose of the Land

In general terms, Community Land comprising sporting facilities is held by the Council for one or more of the following purposes:

- provide public open space and a range of sporting facilities for the use, enjoyment and benefit of the community;
- facilitate the provision of community, health, recreational, educational, cultural and tourism facilities, services and activities across the City;
- provide opportunities for informal and formal recreational, community and sporting activities;
- provide opportunities for social interaction and connection, relaxation and physical activity; and
- protect and enhance the lifestyle, amenity and 'sense of place' in the City.

Key Management Objectives

The Council will seek to manage all Community Land in accordance with all applicable legislative requirements and all relevant Council policies, strategies and management plans (including the Council's Strategic Management Plan *CityPlan 2030*), as introduced or amended from time-to-time.

In addition, the Council will seek to manage all Community Land in accordance with the following key management objectives to:

- protect, enhance and expand public open space;
- maintain the quality and useability of open space over time;
- provide a range of services and facilities that benefit the City and cater to a variety of community needs (for ratepayers, residents and visitors);
- provide convenient and accessible public spaces for people of all ages, backgrounds and abilities;
- permit a broad range of land uses and activities in appropriate locations to promote dynamic community life within the City;
- protect and enhance the natural environment and promote sustainable and efficient management practices; and
- identify and pursue opportunities for more efficient, equitable and innovative use of Council land and facilities, taking into account changing community needs over time.

A Management Strategies table that contains the Council's specific objectives, strategies, performance targets and measures for management of sporting facilities (as required by Section 196(3) of the Act) is contained within **Appendix B**.

The categories included in the Management Strategies table apply only to the extent that they are relevant to each parcel of land (for instance, for those sporting facilities that do not contain tennis courts, the management objectives, strategies and targets relating to tennis courts will not apply).

Strategic Management Proposals

The Council intends to undertake the following proposals for the sporting facilities listed below (and otherwise in accordance with the Council's *2018–2028 Long-Term Financial Plan*):

Sporting Facility	Management Proposal	Objective
Buttery Sportsground	Masterplan* and Construction**	Reconstruction of tennis courts and associated infrastructure
Norwood Oval	Construction	Development of new clubrooms and members' facilities, and upgrade of facilities in the Western Stand
Norwood Swimming Centre	Masterplan and Construction	Upgrade of existing facilities and establishment of recreational facilities
Patterson Sportsground	Masterplan	High-level vision for the upgrade of existing facilities
Payneham Memorial Swimming Centre	Masterplan and Construction	Upgrade of existing facilities and establishment of aquatic and recreational facilities
Payneham Oval	Construction	Reconstruction of tennis courts and associated infrastructure
	Construction	Establishment of new unisex change room facilities

*A *Masterplan or Concept Plan* is a long-term plan which sets out at a conceptual level the proposed vision for the Council facility. It includes future development and redevelopment proposals.

***Construction* refers to the physical delivery of the concept outlined in the *Masterplan or Concept Plan*.

Trusts, Dedications and Other Restrictions

Where community land is subject to a trust, dedication, reservation or other restriction that controls the use or management of that land, this information is included in the Community Land Register in **Appendix A**.



Payneham Oval Tennis Courts

Leasing and Licensing

Pursuant to Section 202 of the Act, the following leasing and licensing arrangements are authorised for all community land comprising sporting facilities (unless otherwise stated in this Plan):

Type of Arrangement	Length of Term	Authorised Uses
Leases (exclusive use)	Up to ten years (Five + five)	Buttery Sportsground (Croquet Green and Clubrooms), Trinity Gardens Soldiers' Memorial Reserve (Bowling Green and Clubrooms), Patterson Sportsground (Clubrooms) and Payneham Oval (Clubrooms) may be leased for any use consistent with the Purpose of the Land set out in this Plan. Any lease of Norwood Oval may permit business operations where such operations are directed towards and consistent with the Purpose of the Land set out in this Plan.
	Up to 15 years (Five + five + five)	Car parks on any of the land included in this Plan may be used on a commercial basis for the provision of publicly accessible electric vehicle charging stations.
	Up to 20 years	Buttery Sportsground (Tennis Courts and Clubrooms), Cruikshank Reserve (Tennis Courts and Clubrooms), John Horrocks Memorial Green, Payneham Oval Tennis Courts, and Trinity Gardens, Soldiers Memorial Reserve (Tennis Courts and Clubrooms) may be leased for any use consistent with the Purpose of the Land set out in this Plan, and in accordance with the Council's <i>Tennis Facilities Policy</i> (as amended from time-to-time).
Licences (non-exclusive use)	Up to ten years (Five + five)	Patterson Sportsground (Playing Field) and Payneham Oval (Oval) may be licensed for the authorised term. Any use consistent with the Purpose of the Land set out in this Plan.
Licences (non-exclusive use)	Up to 20 years (Ten + ten)	Buttery Sportsground (Tennis Courts) may be licensed for the authorised term. Any use consistent with the Purpose of the Land set out in this Plan.
Licences (non-exclusive use)	six months – one year	Any use consistent with the Purpose of the Land set out in this Plan.
Casual Hire (non-exclusive use)	Up to six months	Use of the land for a business purpose may be granted where it occurs on a single occasion or on a short-term basis (up to the maximum term length), subject to approval.

Notes:

- All existing leases, licences and casual hire arrangements in place with respect to community land comprising parks and reserves at the time of adoption of this plan, are taken to be authorised for the purposes of this plan.
- Where a lease or licence is proposed to be granted for a term of more than five years, or where a use of community land outside the authorised uses is proposed, this will be at the Council's discretion in all respects, and the Council is required to comply with its public consultation policy pursuant to Section 202(3) of the Act.
- The Council can approve the use of Community Land for a business purpose in accordance with the provisions of this Community Land Management Plan, pursuant to Section 200 of the Act.

Norwood Oval



Norwood Oval is the Council's premier sporting facility comprising approximately 28,943 square metres and the only sporting facility in the City classified as State Open Space under the Council's *Open Space Strategy*. It is held by the Council for the purpose of playing and practising Australian Rules Football and other spectator sports, along with community events.

Norwood Oval is an iconic landmark that has been used for a variety of sporting and community events over its history — including football, baseball, soccer, rugby union, boxing, tennis, cricket, lacrosse, lawn bowls, car rallies, cultural festivals and entertainment events. The Oval has been the primary home ground of the Norwood Football Club ('the Redlegs') in the South Australian National Football League (SANFL) since 1901 and used by the Adelaide Crows in the AFL Women's League (AFLW) since 2017.

Following a major redevelopment completed in September 2020, Norwood Oval includes the following facilities:

- State-level grass oval
- Sir Edwin T Smith Pavilion (including home team change rooms, gymnasium, public amenities, offices and merchandise outlet)
- Members' facilities (including function centre, Premier's Bar, public amenities and kitchen)
- Western Stand (including Mayor's Parlour, unisex away change rooms)
- Cooper's Hill viewing area
- Brick ticket office on the promenade
- Car park

The Oval is located adjacent to the Memorial Gardens on The Parade, which commemorate the sacrifice and service of Australian men and women who served during World War II. The oval shares a common boundary with Norwood Primary School on Osmond Terrace and maintains an entrance off Beulah Road.

For more information about Norwood Oval, see the Community Land Register excerpt contained within **Appendix A**.



Purpose of the Land

The purpose for which Norwood Oval is held is to:

- provide an oval for the playing / practising of Australian Rules Football and other spectator sports;
- facilitate the provision of community, health, recreational, educational, cultural and tourism facilities, services and activities in the City;
- provide opportunities for informal and formal recreational, community and sporting activities;
- provide opportunities for social interaction and connection, relaxation and physical activity; and
- protect and enhance the lifestyle, amenity and 'sense of place' in the City.

Management of the Land

Please refer to the Management Strategies table contained within **Appendix B** for the Council's specific objectives, strategies, performance targets and measures for the management of sporting facilities including Norwood Oval.

Trusts, Dedications and Other Restrictions

The Norwood Oval land to the north of Allotments 10 and 11 in Deposited Plan 31103, is to be perpetually held by the Council 'upon trust that the said land be used and maintained as and for a place of open air games and recreation in like manner as the said land has been heretofore used' (see Indenture Agreement dated 16 October 1905).

Leasing and Licensing

Pursuant to Section 202 of the Act, the following leasing and licensing arrangements are authorised for the Community Land comprising Norwood Oval:

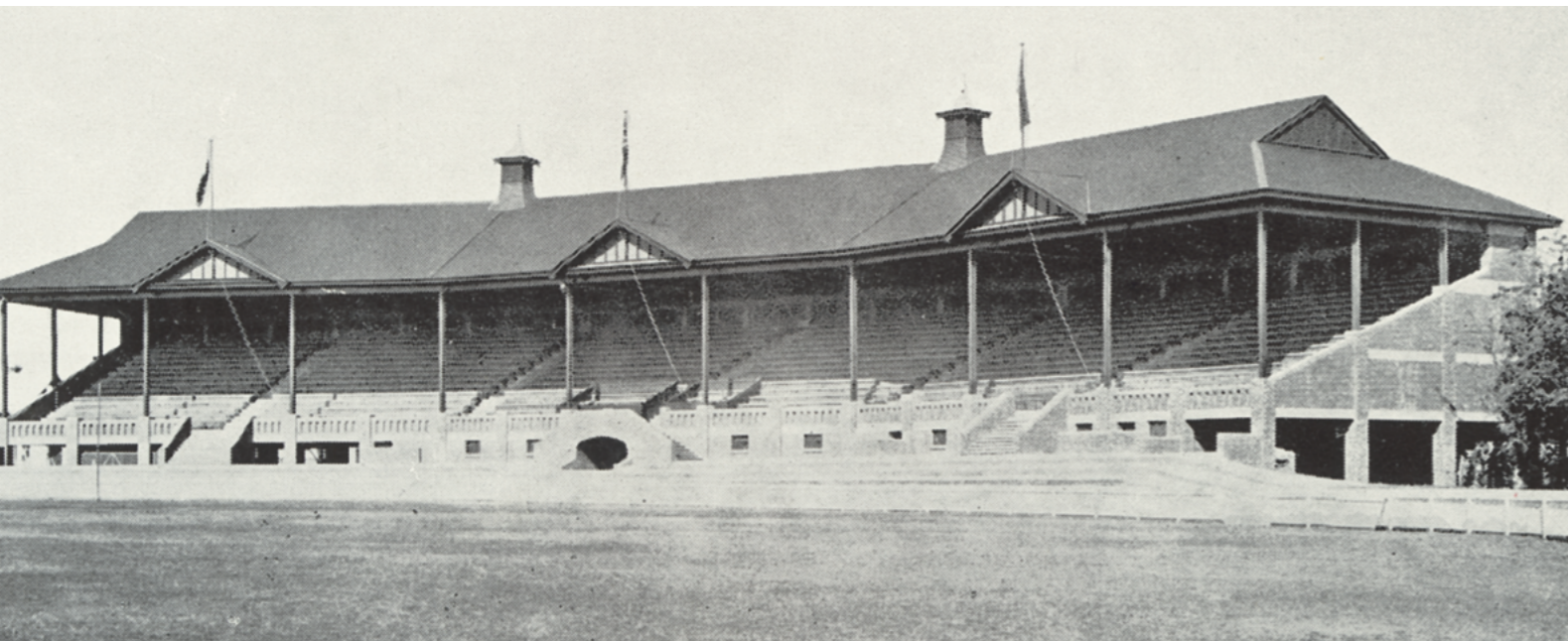
Type of Arrangement	Length of Term	Authorised Uses
Leases (exclusive use)	Up to ten years (Five + five)	Any use consistent with the Purpose of the Land set out in this Plan. Any lease of Norwood Oval may permit business operations where such operations are directed towards and consistent with the Purpose of the Land set out in this Plan.
Licences (non-exclusive use)	Up to one year	Any use consistent with the Purpose of the Land set out in this Plan. Use of the Land for a business purpose may be granted where it occurs on a single occasion or on a short-term basis (up to the maximum term length), subject to approval.
Casual Hire (non-exclusive use)	Up to four days	Any use consistent with the Purpose of the Land set out in this Plan. Use of the Land for a business purpose may be granted where it occurs on a single occasion or on a short-term basis (up to the maximum term length), subject to approval. Use of the Wolfblass Community Centre for a business purpose must be in accordance with the conditions of the Development Approval for the building.

Notes:

- All existing leases, licences and casual hire arrangements in place with respect to Norwood Oval at the time of adoption of this Plan, are taken to be authorised for the purposes of this Plan.
- Where a lease or licence is proposed to be granted for a term of more than five years, or where a use of Community Land outside the Authorised Uses is proposed, this will be at the Council's discretion in all respects, and the Council is required to comply with its public consultation policy pursuant to Section 202(3) of the Act.
- The Council can approve the use of Community Land for a business purpose in accordance with the provisions of this Community Land Management Plan, pursuant to Section 200 of the Act.

History of the Land

The land that comprises Norwood Oval was originally owned by William and Hannah Clarke, who established a house, vineyard and garden on the site in 1850. In 1896, the land was purchased by Mr Thomas Verco and was leased to the East Torrens Recreation Ground Company Limited for development as a shared recreational ground. The land was used primarily by the Norwood Football Club and the East Torrens Cricket Club.



In 1900, the vines were removed, the oval was formed and change rooms were constructed. The first football match was played on the oval on Saturday 4 May 1901 between the Norwood and Sturt Football Clubs. The Norwood Football Club was established in 1878 and is one of the oldest teams in the South Australian National Football League. In 1902, the Norwood Football Club relocated its training and club rooms to Norwood Oval, and a permanent grandstand was built on the north-western side of the oval (later converted in 1937 into a hall for use by the Returned Services League (RSL)).

In 1905, the principal shareholders of the East Torrens Recreation Ground Company (Sir Edwin Thomas Smith, John Darling, James Hall, Arthur Edmund Shepherd, William Oswald Whitridge and Arthur William Piper)

transferred the lease agreement to the Corporation of the Town of Kensington & Norwood. The right to purchase the freehold title to the recreation ground was guaranteed, but the transfer of the lease to the Council was made upon trust that the land would be used and maintained as a place for open air games and recreation.

The land was subsequently purchased by Sir Edwin T Smith, and in 1910, he transferred the freehold title to the land to the Council as a gift upon the same trusts as mentioned above. In 1929, the Sir Edwin T Smith Pavillion was built at the southern end of the oval and it was acclaimed as one of the best appointed pavilions in Australia at that time.

In 1928, the Council also negotiated a transfer of the land comprising the original Osmond Terrace entrance to the oval to the Education Department (today the location of Norwood Primary School), in return for a strip of land on the eastern boundary of the oval in order to widen the oval by 30 feet. This agreement also granted the scholars of the then Norwood Central School free use of the oval in perpetuity for the purposes of a sports field and recreation ground at agreed times of use.

In the 1950s, Norwood Oval became the first suburban oval to erect light towers, which led to it becoming a key venue for night football and other sports, including baseball throughout the 1950s–1970s. The Centenary Pavilion was built in 1953 to accommodate an increase in spectators and was named in honour of the centenary of the City of Kensington & Norwood. In 1963, the Pavilion was extended northwards and named after William Essery Jnr, former Mayor and longstanding Norwood Football Club patron. In 1968, the Redlegs Club was officially opened in the adjacent Woods Street, with all social and administrative activities of the Football Club transferred to the new premises.

The South Australian Baseball Team was also a tenant of the oval from 1951 to 1988. During this time, the oval hosted the Claxton Shield competition on six occasions. In 1989, the Australian Baseball League was formed, with the Adelaide Giants team playing all home games at Norwood Oval. Following the collapse of the ABL in 1999, the Claxton Shield was revived in 2003, with baseball games returning to Norwood Oval in 2009.

A record crowd at the oval was set in 1971 when 20,280 spectators arrived to watch a SANFL match between Norwood and their rivals, Port Adelaide. In 1972, after 71 years, the East Torrens Cricket Club ceased using the oval, with removal of the cricket square to improve the Oval as a

football venue. In 1973, the oval hosted the first ever SANFL Elimination Final, with home team Norwood defeating Port Adelaide. The first national night series of football games was held in 1976, with televised matches attracting even more spectators to the oval.

The Norwood Football Club took over grounds management at the oval in 1987 under a ten year lease from the City of Kensington & Norwood. A further long-term lease was granted to the Club in 1997, for use of the oval for the playing of AFL matches and training, and for any other sporting, social or cultural purposes approved by the Council. From 2010, the oval was the home ground of the Adelaide Bite team in the new Australian Baseball League, who used the oval until 2016.

In 2005, the oval was named Coopers Stadium upon request of the Norwood Football Club, as Coopers Brewery was a major sponsor of the Club.

Works were undertaken to upgrade the oval facilities in 2011, and in 2015, discussions commenced between the City of Norwood Payneham & St Peters and the Norwood Football Club regarding the construction of a new multi-purpose community facility and clubrooms between the Sir Edwin T Smith Pavilion and the Centenary Pavilion.

The Council partnered with the Norwood Football Club to deliver the project, which included new members' facilities within the newly named 'Wolf Blass Community Centre', following a significant donation to the Club from winemaker and Club benefactor, Wolf Blass, towards the project. In particular, the upgrade included a new 180-seat capacity function centre and the Premier's Bar, together with upgrades to change rooms and amenities, including new unisex away change rooms to accommodate the growing AFL Women's League.

The redevelopment has substantially improved the quality and diversity of the facilities at Norwood Oval and will meet the needs and expectations of current and future players and officials, particularly as female participation in football continues to grow.

In 2017, the Adelaide Crows women's team played a game at Norwood Oval in the inaugural season of the AFL Women's League (AFLW), following which they made the oval their primary home ground, playing all three home games at the Oval in the 2018 season.

Payneham Oval



Payneham Oval is a well-utilised and high-quality sporting oval within the City of Norwood Payneham & St Peters, comprising approximately 29,138 square metres. It is classified as Regional Open Space in the Council's *Open Space Strategy* and is regularly used by local football and cricket clubs for practice and games, as well as being available for general public use.

Like Norwood Oval, Payneham Oval has played an important role as public open space for the local community since its creation, and has hosted a variety of sporting and community events over the years, including football, cricket, cycling, trotting and tennis.

Payneham Oval is the only oval within the City which has a cricket pitch suitable for hosting Adelaide Turf Cricket Association games and A1 Premier Grand Finals.

Payneham Oval also includes the adjacent tennis courts and playground, bringing the total area of this Community Land to approximately 40,442 square metres. The tennis courts are well-utilised by local clubs and are also available for general public hire, while the playground is a popular destination for both locals and visitors, developed as one of five innovative playgrounds throughout the City under the Council's *Playground Strategy*.

The oval includes the following facilities:

- Regional-level grass oval
- Practice cricket pitch enclosure
- Clubrooms (including access lift, accessible toilets and unisex change rooms)
- Six tennis courts
- Play equipment
- Basketball ring
- Public toilets, barbeque and seating
- Car park

For more information about Payneham Oval, see the Community Land Register excerpt contained within **Appendix A**.



Purpose of the Land

The purpose for which this land is held is to:

- provide an oval for the playing/practising of spectator sports;
- provide public open space for the use, enjoyment and benefit of the community;
- facilitate the provision of community, health, recreational, educational, cultural and tourism facilities, services and activities in the City;
- provide opportunities for informal and formal recreational, community and sporting activities;
- provide opportunities for social interaction and connection, relaxation and physical activity; and
- protect and enhance the lifestyle, amenity and 'sense of place' in the City.

Management of the Land

Please refer to the Management Strategies table contained within **Appendix B** for the Council's specific objectives, strategies, performance targets and measures for the management of sporting facilities including Payneham Oval.

Leasing and Licensing

Pursuant to Section 202 of the Act, the following leasing and licensing arrangements are authorised for the community land comprising Payneham Oval:

Type of Arrangement	Length of Term	Authorised Uses
Leases (exclusive use)	Up to ten years (Five + five)	The clubrooms may be leased. Any use consistent with the Purpose of the Land set out in this Plan.
	Up to 15 years (Five + five + five)	Car parks at Payneham Oval may be used on a commercial basis for the provision of publicly accessible electric vehicle charging stations.
	Up to 20 years	The Payneham Oval Tennis Courts may be leased. Any use consistent with the Purpose of the Land set out in this Plan, and in accordance with the Council's Tennis Facilities Policy (as amended from time-to-time).
Licences (non-exclusive use)	Six months – one year	Only the clubrooms, oval and tennis courts may be licensed. Any use consistent with the Purpose of the Land set out in this Plan. Use of the land for a business purpose may be granted where it occurs on a single occasion or on a short-term basis (up to the maximum term length), subject to approval.
		The oval may be licensed for the authorised term. Any use consistent with the Purpose of the Land set out in this Plan.
Casual Hire (non-exclusive use)	Up to six months	The clubrooms, oval, tennis courts and grassed area adjacent to the playground may be hired. Any use consistent with the Purpose of the Land set out in this Plan. Use of the land for a business purpose may be granted where it occurs on a single occasion or on a short-term basis (up to the maximum term length), subject to approval.

Notes:

- All existing leases, licences and casual hire arrangements in place with respect to Payneham Oval at the time of adoption of this Plan, are taken to be authorised for the purposes of this Plan.
- Where a lease or licence is proposed to be granted for a term of more than five (5) years, or where a use of Community Land outside the Authorised Uses is proposed, this will be at the Council's discretion in all respects, and the Council is required to comply with its public consultation policy pursuant to Section 202(3) of the Act.
- The Council can approve the use of Community Land for a business purpose in accordance with the provisions of this Community Land Management Plan, pursuant to Section 200 of the Act.

History of the Land

In 1838, Samuel Payne subdivided the area of Payneham and set aside four acres of land as a public reserve bordered by James Street and Arthur Street, which would later become Payneham Oval. The first recorded sporting activity to take place on the reserve was a cricket match in 1868. The Payneham Cricket Club was also founded in that year, and from 1875 played many matches at the reserve.



In 1883, the District Council of Payneham was created (the land comprising the reserve was previously under the jurisdiction of the Stepney District Council), and the reserve was placed under the control of three trustees, Henry McRostie, Robert Taylor and Herbert Cook, to oversee its development. Subsequently, the Payneham Reserve Oval Committee was formed and the reserve became home to a number of cricket and football matches.

In 1892, 32 trees from the Payneham Nursery were planted on the western boundary of the oval and the Payneham Cricket Club requested permission from the trustees to lay down an asphalt cricket pitch and to erect a shed for the players. Cricket was played on Payneham Reserve throughout the 1890s and into the 1900s. The East Torrens Cricket Association was established in 1898 and in 1904, the Payneham Ramblers joined the Payneham Cricket Club to

become the Payneham United Cricket Club. The Payneham Cricket Club won its first premiership in 1908, and played in 20 grand finals from 1909–1931, winning 13 premierships during that period.

While some football was played at Payneham Reserve from 1882, it was not until 1895 that an organised Payneham football team entered the Eastern Suburban Football Association. The Payneham Football Club was established in 1901, and in 1902, the Club was admitted to the Suburban Football Association. The Norwood Union Football Club (with which it would later merge) was established in 1902. Records also show that members of the Payneham Tennis Club made their first appearance playing tennis games at Payneham Reserve in December 1899.

In 1916, the land comprising Payneham Reserve was handed over to the then Payneham District Council by the trustees. As the Great War progressed, the District Council of Payneham proposed the creation of a Soldiers Memorial Garden and Bandstand at the Reserve — this was completed in 1924. In 1919, the Payneham Cycling and Athletic Club was established and the new Payneham Oval, as it was then called by the Council, would become home to regular competitive cycling. In 1922, additional market garden land to the east of the reserve was purchased to increase its size.

The foundation stone was laid for the Payneham Oval Grandstand in 1927. It was constructed at the north-west corner of the oval and provided seating for more than 250 people. It was considered the pride of the town when opened in 1928. The opening of Payneham Oval heralded a new era for sport and recreation in the district. By 1928, the long-awaited tennis courts were laid on the northern end of the reserve near Arthur Street. The three tennis courts were used by St Aidan's Tennis Club and the Firlie Tennis Club. A new grass wicket was established at the oval in 1930, and in 1932, the opening round of the inaugural Adelaide Turf Cricket Association competition was held.

From 1928 to the late 1930s, Payneham Oval became the centre of competitive cycling in Adelaide. In 1929, a crowd of more than 5,000 people attended the Payneham Cycling Track to watch a world record attempt by renowned cyclists, and in 1936, Payneham Oval was chosen to host the selection trials for the Berlin Olympics later that year. However, the Council was also under pressure from the local trotting community to make Payneham Oval home for trotting trials in preparation for competitions at Wayville. The issue caused division in the community and amongst the various groups using Payneham Oval. The cycle track embankment was lowered and covered with shell-grit for trotting.

In 1938, the Payneham RSL sub-branch was formed and held its first meeting in the Soldiers Memorial Bandstand. Subsequent meetings were held in the clubrooms which were part of the grandstand complex. During World War II, the oval was again used for drill exercises and community carnivals to raise funds for the war effort. The Payneham Cycling Club also regained ground at this time, and required a new raised bank near the goalposts on the oval. In 1948, the District Council of Payneham gave the go-ahead for greyhound coursing at the oval, which was controversial in the local community. It lasted until 1954. In 1955, floodlights were erected mainly for football and the track lighting was dispensed with. In 1951, a new playground was erected to the west of the Soldiers Memorial Bandstand at the oval.

Throughout the 1960s–1980s, significant upgrades were undertaken to the buildings and grounds at Payneham Oval — this included the construction of a social room and canteen, new change rooms, a bar and member's lounge, new upstairs clubrooms, along with construction of a new practice area and expansion of the centre wicket area for the cricket club. In 1988–1989, the Payneham Oval Tennis Courts were extended and upgraded, with the Payneham and Veterans Tennis Clubs commencing use of these courts as their home courts.

The Payneham Sports Association was formed in 1976, comprised of the Payneham Cricket Club and the Payneham Football Club. And in 1995–1996, the Payneham Football Club and the Norwood Union Football Club merged to form the Payneham Norwood Union Football Club.

Further upgrades were undertaken to the clubrooms by way of a loan agreement entered into between the Council and the Clubs in 1995–1996. In 2004–2005, a major upgrade of the cricket practice pitch netting occurred.

In 2013, concept plans were prepared by the City of Norwood Payneham & St Peters for the redevelopment of the Payneham Oval Playground. This proposed to upgrade the existing children's play area at the oval, to make it one of five (5) strategically located 'innovative' playgrounds throughout the City pursuant to the Council's Playground Strategy. The Council contributed significant funds to the project, which was completed in 2015.

Upgrading the Payneham Oval clubrooms formed Stage 2 of the redevelopment of the Payneham Oval Complex, with Stage 1 comprising the new playground completed in August 2015. The upgrade of the clubrooms included upgrades to the existing building and the installation of an access lift, accessible toilets, new unisex change rooms, new air conditioning, improved lighting and solar panels. The clubrooms upgrade was completed over 2019-2020.

In 2020-2021, the tennis facilities at Payneham Oval were upgraded, including the construction of six new tennis courts, lighting, seating and a court booking system for public use. The upgrade will provide modern playing facilities for the community and the East Adelaide Payneham Tennis Club for the next 20 years.

Norwood Swimming Centre



Located just off The Parade, Norwood, the Norwood Swimming Centre is a classic Australian local pool that has provided generations of residents with fun-filled memories since its opening in 1957.

Built over Second Creek and surrounded by ancient River Red Gums, the Norwood Swimming Centre is highly valued by the local community for its unique character and the natural environment which surrounds it.

On average, the Centre attracts between 35,000–40,000 patrons during the swimming season each year. Although located on a small site, the Centre caters for lap swimming, swimming lessons, school carnivals, water safety programs and general recreational swimming and fitness.

Norwood Swimming Centre includes the following facilities:

- 50 metre swimming pool
- Shaded learners/toddler pool
- Change rooms and bathroom facilities
- Barbeques and kiosk

For more information about the Norwood Swimming Centre, see the Community Land Register excerpt contained within **Appendix A**.

Purpose of the Land

The purpose for which Norwood Swimming Centre is held is to:

- provide aquatic and recreation facilities for the City;
- facilitate the provision of community, health, recreational, educational, cultural and tourism facilities, services and activities across the City;
- provide opportunities for informal and formal recreational, community and sporting activities; and
- provide opportunities for social interaction and connection, relaxation and physical activity.

Management of the Land

Please refer to the Management Strategies table contained within **Appendix B** for the Council's specific objectives, strategies, performance targets and measures for the management of sporting facilities including Norwood Swimming Centre.

Trusts, Dedications and Other Restrictions

Listed as a Local Heritage Place.



Leasing and Licensing

Pursuant to Section 202 of the Act, the following leasing and licensing arrangements are authorised for the Community Land comprising Norwood Swimming Centre:

Type of Arrangement	Length of Term	Authorised Uses
Leases (exclusive use)	Nil	Not Applicable.
Licences (non-exclusive use)	Six months – one year	<p>Only the kiosk may be licensed.</p> <p>Any use consistent with the Purpose of the Land set out in this Plan.</p> <p>Use of the Land for a business purpose may be granted where it occurs on a single occasion or on a short-term basis (up to the maximum term length), subject to approval.</p>
Casual Hire (non-exclusive use)	Up to six months	<p>The grassed area adjacent to the swimming pool may be hired.</p> <p>Any use consistent with the Purpose of the Land set out in this Plan.</p> <p>Use of the Land for a business purpose may be granted where it occurs on a single occasion or on a short-term basis (up to the maximum term length), subject to approval.</p>

Notes:

- All existing licences and casual hire arrangements in place with respect to Norwood Swimming Centre at the time of adoption of this Plan, are taken to be authorised for the purposes of this Plan.
- Where a lease or licence is proposed to be granted for a term of more than five years, or where a use of Community Land outside the Authorised Uses is proposed, this will be at the Council's discretion in all respects, and the Council is required to comply with its public consultation policy pursuant to Section 202(3) of the Act.
- The Council can approve the use of Community Land for a business purpose in accordance with the provisions of this Community Land Management Plan, pursuant to Section 200 of the Act.

History of the Land

In 1938, the former Corporation of the Town of Kensington and Norwood acquired a portion of land adjacent to Phillips Street, Kensington and Third Creek which would later become the first outdoor chlorinated fresh water pool in the Adelaide metropolitan area.



An ambitious plan was launched by the Council to build a public swimming pool at the Phillips Street site, made possible following the recently guaranteed water supply to Adelaide from the Mannum pipeline. Inspired by the Melbourne Olympics, the Norwood Pool was built as an Olympic sized pool. It was the first outdoor chlorinated fresh water pool in the Adelaide metropolitan area. The filtration plant cost \$20,000 and was state of the art technology for the day. The Pool was officially opened on 23 February 1957 by the Premier of South Australia, Sir Thomas Playford. The development included the establishment of a caravan park and a motel adjacent to the pool, all part of recreational life in the 1950s–1960s.

The only other public pools then operating in Adelaide at this time were the old City Baths on King William Road in the city, the sea-water pool at Henley Beach, the old Crystal Pool at Unley and the Gilberton Pool in the River Torrens. As such, the new Norwood Pool was in great demand. From 1957, it was home to the Norwood Water-Polo Team and the Norwood Swimming Club established by Mrs Nora Nelligan (1912–1997). Nora Nelligan (nee Maguire) was a swimming instructor who taught life-saving, learn to swim lessons and rehabilitation for injured, disabled and intellectually impaired persons at the Norwood Pool. She continued to instruct and educate 30,000 men, women and children in the art of safe swimming until she retired in 1985, and was awarded an Order of Australia for her services to the sport of swimming.

Another legend was Harry Gallagher, who trained many of Australia's greatest swimmers and who conducted specialist coaching sessions at the Norwood Pool. In 1960, Gallagher organised for Dawn Fraser, Australia's golden girl of swimming, to do exhibition laps as part of a scout swimming carnival at the Norwood Pool. The Pool has since hosted other swimming legends over the years, including Haley Lewis, Samatha Riley, Shelly Taylor Smith and Susie O'Neil, as well as being featured on a number of television programs and the film 'Look Both Ways'.

Between 1956–1967, the Corporation of the City of Kensington and Norwood acquired further adjoining land, increasing the footprint of the site through to Thornton Street.

In 1988, the southern portion of the Council's land which spanned from Phillips Street to Thornton Street and adjoined Portrush Road, was sold by the Council to the South Australian Housing Trust, leaving the portion of land to the north that is the Swimming Centre site today. The adjoining land remains used as housing trust land to this day.

In 2001, the Norwood Swimming Centre was listed as a Local Heritage Place under the *Heritage Places Act 1993* and the Council's Development Plan, on the basis that it displays historical, economic or social themes that are of importance to the local area, it has played an important part in the lives of local residents, it is associated with notable local personalities or events, and it is a notable landmark in the area. Listing as Local Heritage Place provides recognition of the pool's importance to the local area, and ensures that certain planning controls are in place which ensure that any future work on the site is undertaken in a manner which is sympathetic to those heritage values.

In 2008, the Council undertook a comprehensive review of the Norwood Swimming Centre's infrastructure and determined that an upgrade would be required in light of its condition.

As a result of this, in 2017 the Council developed its *Swimming Centres Long-Term Strategy* to ensure that the Council's Swimming Assets would continue to be managed, maintained and developed to meet the current and changing needs of the community.

Under the Strategy, the focus is to future proof the current infrastructure at the Centre in line with the cultural heritage of the site. Subject to a Masterplan process, it is proposed to maintain, refurbish and upgrade aspects of the existing pool facilities and amenities, and to establish new recreational aquatic facilities (including, eg, an inflatable obstacle course), in line with growing community expectations of what modern swimming centres should provide.

Payneham Memorial Swimming Centre



Opened in 1968 and conveniently located adjacent to the Payneham Library and Community Facilities Complex, the Payneham Memorial Swimming Centre is the Council's premier swimming facility. The Centre has three pools which cater to different aquatic skill levels, along with clubrooms that are regularly used by local swimming clubs.

On average, the Centre attracts between 75,000–80,000 patrons during the swimming season each year. The Centre currently caters for lap swimming, swimming lessons, club swimming, canoe polo, school carnivals, water safety programs and general recreational swimming and fitness. Community events such as the Council's Australia Day 'Poolside' event are also regularly held at the Centre.

Payneham Memorial Swimming Centre includes the following facilities:

- Olympic sized pool
- Learner medium sized pool
- Toddler pool
- Clubrooms/office
- Change rooms and bathroom facilities
- Barbeques and kiosk
- Car park

For more information about the Payneham Memorial Swimming Centre, see the Community Land Register excerpt contained within **Appendix A**.

Purpose of the Land

The purpose for which Payneham Memorial Swimming Centre is held is to:

- provide aquatic and recreation facilities for the City;
- facilitate the provision of community, health, recreational, educational, cultural and tourism facilities, services and activities across the City;
- provide opportunities for informal and formal recreational, community and sporting activities; and
- provide opportunities for social interaction and connection, relaxation and physical activity.

Management of the Land

Please refer to the Management Strategies table contained within **Appendix B** for the Council's specific objectives, strategies, performance targets and measures for the management of sporting facilities including Payneham Memorial Swimming Centre.



Leasing and Licensing

Pursuant to Section 202 of the Act, the following leasing and licensing arrangements are authorised for the Community Land comprising Payneham Memorial Swimming Centre:

Type of Arrangement	Length of Term	Authorised Uses
Leases (exclusive use)	Up to 15 years (Five + five + five)	Car parks on any of the land included in this Plan may be used on a commercial basis for the provision of publicly accessible electric vehicle charging stations.
Licences (non-exclusive use)	Six months – one year	Only the clubrooms/office and kiosk may be licensed. Any use consistent with the Purpose of the Land set out in this Plan. Use of the Land for a business purpose may be granted where it occurs on a single occasion or on a short-term basis (up to the maximum term length), subject to approval.
Casual Hire (non-exclusive use)	Up to six months	The grassed area adjacent to the swimming pool may be hired. Any use consistent with the Purpose of the Land set out in this Plan. Use of the Land for a business purpose may be granted where it occurs on a single occasion or on a short-term basis (up to the maximum term length), subject to approval.

Notes:

- All existing licences and casual hire arrangements in place with respect to Payneham Memorial Swimming Centre at the time of adoption of this Plan, are taken to be authorised for the purposes of this Plan.
- Where a lease or licence is proposed to be granted for a term of more than five years, or where a use of Community Land outside the Authorised Uses is proposed, this will be at the Council's discretion in all respects, and the Council is required to comply with its public consultation policy pursuant to Section 202(3) of the Act.
- The Council can approve the use of Community Land for a business purpose in accordance with the provisions of this Community Land Management Plan, pursuant to Section 200 of the Act.

History of the Land

The former City of Payneham acquired the land between Payneham Road, O G Road and Turner Street between 1964–1967, following the division of this land by the Minister of Education and the establishment of a scheme for the use and development of the land under the *Recreation Grounds (Joint Schemes) Act 1947*.



In December 1964, the new City of Payneham Civic Centre was opened on the corner of O G Road and Payneham Road, and the idea for an Olympic-size swimming pool, paddling pool and learners pool to be located on the land adjacent Third Creek was put forward shortly after.

The development of a modern public pool was a joint 'War Memorial Project' between the City of Payneham, the Payneham RSL, and the St Peters and Payneham Rotary Clubs, with funds contributed by all parties including the local community.

In August 1966, it was reported that 'work is to start on a joint recreation scheme at Felixstow to provide playing fields, lawns and gardens near Third Creek. When completed, the area will be transformed into a comprehensive sports centre with the addition of the Payneham Memorial Swimming Pool'.

On 10 February 1968, the Payneham Memorial Swimming Pool was officially opened by the Mayor of Payneham, Max Redden. Before a crowd of over one thousand people, the Mayor stated that 'rate payers would continue to be proud of this magnificent facility for years to come'. Built to honour those who had served their country in war, it was a sign that times were changing as Payneham became one of the fastest growing urban areas east of Adelaide.

The history of the Payneham Swimming Club began in 1942 as Richardson's Industries Patriotic Club, based at the Adelaide City Baths. In 1951, the Chrysler Corporation of America purchased T.J. Richardson & Sons Motor Body Builders and the swimming club then became known as the Chrysler Swimming Club. In 1969, the Adelaide City Baths were demolished to make way for the Festival Centre and so the Chrysler Swimming Club relocated to the newly opened Payneham Memorial Swimming Pool. It then became known as the Payneham Chrysler Swimming Club.

The Payneham Chrysler Swimming Club produced several champions and won the famous River Torrens 'Swim Thru Adelaide' from 1970 to 1977. In 1980, the Japanese company, Mitsubishi, bought Chrysler Australia but sadly withdrew its sponsorship of the swimming club. The City of Payneham stepped in and so the Club became the Payneham Swimming Club and helped nurture Olympic medallists Glen Beringen and Martin Roberts. It continues its success today.

In 2001–2002, the Payneham Civic Centre site at the corner of O G Road and Payneham Road was subdivided, rezoned and sold by the Council. The Garden of Remembrance adjacent to the corner site was, however, retained by the Council, together with the Payneham Memorial Swimming Centre land. A new Library and community centre were constructed by the Council at the corner of O G Road and Turner Street and formally opened on 1 May 2003 as the 'Payneham Library & Community Facilities Complex'.

Over the years, a range of refurbishments have been undertaken to maintain the Payneham Memorial Swimming Centre infrastructure in good order. In 2008, the Council undertook a comprehensive review of the Centre's swimming infrastructure and determined that an upgrade would be required in light of its condition, and the growing community expectations of aquatic leisure facilities. As a result of this, in 2017 the Council developed its *Swimming Centre Long-Term Strategy* to ensure that the Council's

Swimming Assets would continue to be managed, maintained and developed to meet the current and changing needs of the community.

Under the Strategy, the focus is to build on the traditional programs and services of the Swimming Centre, while encouraging greater family and child usage through adding more leisure water, play and fun water features. Subject to a Masterplan process, the existing pool facilities and amenities at the Payneham Memorial Swimming Centre will be refurbished and upgraded, and new recreational aquatic facilities will be established (including, eg, an interactive Water Play Park and inflatable obstacle course). As a result, it is hoped that the Centre will become a water based recreational destination for the Eastern Region.

Appendix A

*Community Land Register
Sporting Facilities*

#	Name of Land	Address of Land	Certificate of Title Plan and Parcel	Notes	Lease / Licence*	Land area (approximate m ²)
1	Buttery Sportsground	259 Portrush Road, Norwood SA 5067	D58030 A51 D58030 A52 D58030 A53	Includes croquet green, tennis courts and clubrooms	Leases Licence	7,909
2	Cruikshank Reserve	Corner of Phillis Street and Clifton Street, Maylands SA 5069	F135048 A97 F135049 A98 F135050 A99 F135051 A100 F135052 A1 D1210 A12	Also Reserve Includes tennis courts, netball courts and clubrooms	Lease	5,323
3	John Horrocks Memorial Green	65–69 Breaker Street, St Morris SA 5068	D2589 A82	Includes tennis courts and building	Lease	3,490
4	Norwood Oval	4 Woods Street, Norwood SA 5067 75 The Parade, Norwood SA 5067	F35168 A7 D87096 A51 D31103 A10	Includes clubrooms and grandstand with facilities. The land to the north of Allotments 10 and 11 in Deposited Plan 31103 is to be perpetually held by the Council for the purpose of open air games and recreation	Leases Underlease Licence	28,943
5	Norwood Swimming Centre	Lot 102 Phillips Street, Kensington SA 5068	D16233 A102			3,721
6	Patterson Sportsground	20 Turner Street, Felixstow SA 5070	D58460 A100 D42573 Q23	Includes sportsground and clubrooms	Leases Licences	35,252
7	Payneham Memorial Swimming Centre	188 O G Road, Felixstow SA 5070	D58460 A100 D42573 Q23 F40075 A16	Includes clubrooms	Licences	13,650
8	Payneham Oval	26 Rosella Street, Payneham SA 5070	D372 A115 D372 A51 D372 A52 D372 A116 D372 A63 D372 A64	Includes oval, clubrooms, tennis courts and playground	Lease Underlease Licences	40,442
9	St Peters River Park	Lot 10 River Street, St Peters SA 5069 Lot 31 Eighth Avenue, St Peters SA 5069 Lot 46 Eighth Avenue, College Park Lot 31 Eighth Avenue, St Peters SA 5069 Lot 46 Eighth Avenue, College Park SA 5069 23 River Street, St Peters SA 5069 Lot 10 River Street, St Peters SA 5069 Lot 36 Gilbert Street, Gilberton SA 5069	Pt 5875/802 Pt 5853/87 339/70 5750/168 5262/161 5261/579 329/181, 182 5547/589 5329/205 Pt 5832/927 Pt 5875/665	Also Reserve Includes L G Perriam Memorial Oval and St Peter's Billabong		92,643
10	Trinity Gardens Soldiers Memorial Reserve	Corner Hereford Avenue, Albermarle Avenue and Canterbury Avenue, Trinity Gardens SA 5068	D2666 A127	Includes tennis courts, bowling green and clubrooms Subject to a Trust Deed dated 2 July 1924 which requires the Reserve 'to be used, kept, and held as an open space and recreation ground for the use of the persons resident on the remainder of the forty acres of land hereinbefore mentioned and for the use of the public' and on the further conditions set out in the Deed (see Lease dated 15 June 1998 for more details).	Leases	10,151

Appendix B

*Management Strategies
Sporting Facilities*

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
1	Public Access and Mobility	Provide reserves, facilities and spaces that are fit-for-purpose, safe, well-maintained and accessible for people of all ages, backgrounds and abilities*	<p>Design and provide safe, high quality facilities and spaces for all people</p> <p>Provide safe and accessible movement for all people</p> <p>Implement the Council's <i>Access & Inclusion Strategy and Access & Inclusion Policy</i> (as amended from time-to-time)</p> <p>Identify opportunities for accessible and inclusive elements in all Masterplans for upgrades and redevelopments of Council reserves, facilities and public places</p> <p>Explore opportunities to improve city parking with smart technology</p> <p>Facilitate smart mobility options (e.g. micro-mobility, active travel, green transport)</p> <p>Improve smart mobility options/outcomes in Council reserves, facilities and public places</p>	<p>Achieve a resident perception rating higher than the average from the previous four Council Community Surveys for the level of community satisfaction with the access to services and facilities.</p> <p>All upgrades and redevelopments are compliant with relevant legislation, strategies and standards relating to public access (including, e.g., <i>Disability Discrimination Act 1992 (Cth)</i>, <i>National Disability Strategy: Building Code of Australia, Australian Standards</i>)</p> <p>Citizens of all ages and abilities have equitable access to building, open space and services available in the City</p> <p>All upgrades and redevelopments include accessible or inclusive elements</p> <p>Consider and incorporate smart technology and smart mobility options in upgrades of Council reserves, facilities and public place upgrades (where practicable)</p> <p>Targets otherwise as outlined in the Council's Smart City Implementation Strategy and Smart City Action Plan (as amended from time-to-time)</p> <p>Enter into arrangements with up to two (2) private sector proponents to install a maximum of 16 publicly accessible electric vehicle (EV) charging stations at key locations across the City over the period 2021-2036, with a minimum of two (2) charging stations installed within the period 2021-2023.</p>	<p>Community Survey (undertaken every two (2) years) – level of resident satisfaction</p> <p>Audit of upgrades and redevelopments once completed</p> <p>Annual reporting on <i>Access & Inclusion Strategy</i></p> <p>Review of Masterplans prior to Council endorsement</p> <p>Performance measures as per the Council's Smart City Implementation Strategy and Smart City Action Plan (as amended from time-to-time)</p> <p>Number of EV charging stations installed in 2021-2023 and 2021-2036</p>
2	Cultural Vitality	Dynamic community life in public places and precincts*	<p>Facilitate a mix of land uses and activities in appropriate locations in balance with amenity and character</p> <p>Create and provide interesting and vibrant public spaces to encourage interaction and gatherings</p> <p>Host and facilitate community events and activities</p> <p>Protect and enhance places, streetscapes, precincts and landmarks which reflect the built and cultural history of our City</p> <p>Promote use of Council re-serves, facilities and public places to activate the surrounding precinct</p> <p>Promote the City as a visitor destination</p>	<p>Undertake the design or upgrade of at least one public space per annum</p> <p>Hold a minimum of six major community events per year</p> <p>Achieve a resident perception rating higher than the average from the previous four Council community surveys for the level of community satisfaction with cultural heritage programs provided by the Council</p> <p>Year-on-year increase in the number of business promotional initiatives held</p>	<p>The number of designs or upgrades undertaken to community spaces by the Council</p> <p>The number of community events held</p> <p>Community Survey undertaken by the Council every two years</p> <p>The number of promotional initiatives undertaken by the Council</p>
3	Economic Development	Value and promote the City's rich cultural and built heritage*	<p>Value and promote the City's rich cultural and built heritage*</p> <p>Cosmopolitan business precincts contributing to the prosperity of the City*</p>	<p>Year-on-year increase in the number of business promotional initiatives held</p>	<p>The number of promotional initiatives undertaken by the Council</p>

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
4	Environmental Sustainability	Sustainable and efficient management of resources*	Investigate and implement innovative waste reduction and education initiatives	Year-on-year increase in community recycling and green waste diverted from landfill across the City	Tonnes of community recycling and green waste diverted from landfill as a percentage of the total waste collected, measured each financial year
			Incorporate "zero waste" or low waste principles into community event planning	Install recycling and/or food and garden organics bins at Council reserves, facilities and public places where practicable	Number of recycling and food and garden organics bins installed per year
			Prioritise the purchase of recycled products and materials in the replacement or upgrade of Council assets in reserves, facilities and public places, for all relevant product types	All community events held by the Council are "zero waste"	Number of "zero waste" community events held by Council each year
			Undertake climate change ad-aptation initiatives for our as-sets, public spaces, services and operations	Year-on-year increase in corporate purchases of products of materials that contain recycled content	The weight (tonnes) of recycled content purchased by the Council, as reported under the LGA Circular Procurement Pilot Project
		Mitigating and adapting to the impacts of climate change*	Implement actions from the Resilient East Action Plan 2020-2025	Achieve a resident perception rating higher than the average from the previous four Council Community Surveys for the level of community satisfaction with the Council's response to climate change	Community Survey undertaken by the Council every two years
				Refer to timeframes for actions in the Action Plan	Resilient East reporting on Action Plan each financial year

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
5	Public Amenity	All Council reserves and facilities maintained as smoke-free facilities	Educating the community about the Council's <i>Smoke-Free Policy</i>	No smoking in smoke-free areas	Review of the number of complaints received regarding smoking in smoke-free areas annually
		Improve the usage and amenity of public and green spaces	Integrate digital technology into parks and green spaces to improve amenity, sustainability and safety	Consider and incorporate digital and smart technology in upgrades of Council reserves, facilities and public place upgrades (where practicable)	Performance measures as per the Council's Smart City Implementation Strategy and Smart City Action Plan (as amended from time-to-time)
			Leverage smart data collection to improve planning and management of parks and public space	Targets otherwise as outlined in the Council's Smart City Implementation Strategy and Smart City Action Plan (as amended from time-to-time)	
			Investigate the usage of smart sensors to enhance the collection and activation of data to improve public asset management	Performance measures as per the Council's Smart City Implementation Strategy and Smart City Action Plan (as amended from time-to-time)	
6	Leasing, Licensing and Casual Hire	Public and private use of Council reserves and facilities is managed in an equitable, efficient and consistent manner	New leases and licences are assessed against a leasing and licensing strategy	Development of a leasing and licensing policy framework for the City	Adoption of a leasing and licensing policy framework by the Council
			Maintenance of a Lease and Licence Register	All leases, licences and hire arrangements are up-to-date and compliant with relevant legislative requirements	Review of Lease & Licence Register annually
			Community Land Management Plans regulate unauthorised uses and tenure for leasing and licensing of public open space and facilities.	Leased / licensed / hired facilities are used in accordance with the terms of their lease / licence / hire arrangement	Inspection records for properties
			Regular inspections of leased / licensed / hired reserves and facilities to ensure compliance by users	Highest and best usage of all Council reserves and facilities	Annual review to determine usage and occupancy of Council reserves and facilities
		Increased, varied and shared use of Council reserves and facilities through suitable occupancy arrangements	Explore opportunities for increased and varied use of Council reserves and facilities (both short-term and long-term)	Development of a leasing and licensing strategy for all Council owned properties	Adoption of a leasing and licensing strategy by the Council

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
7	Urban Design	Pleasant, well designed and sustainable urban environments*	<p>Encourage sustainable and quality urban design outcomes in all Council reserves and facilities</p> <p>Maximise the extent of green landscaping provided in new development and in the public realm</p> <p>Protect, enhance and expand public open space</p> <p>Integrate green infrastructure into streetscapes and public spaces</p>	Undertake the design or upgrade of at least one public space per annum	The number of designs or upgrades undertaken to community spaces by the Council
8	Public Art	Sustainable streets and open spaces*	<p>To create an artistic, creative, cultural and visually interesting City*</p> <p>Include funding for development and design of public artwork in all major Council projects</p> <p>Continued implementation of the Council's Quadrennial Public Art Program</p>	<p>All upgrades and redevelopments of Council reserves, facilities and public places incorporate landscaping and/or green infrastructure elements</p> <p>Public artwork included in all major Council projects, where practicable</p> <p>Commission a major public artwork every four years</p>	<p>Audit of upgrades and redevelopments once completed</p> <p>Number of major projects incorporating public artwork each year</p> <p>Major public artwork installed every four years</p>

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
9	Graffiti, Vandalism and Litter	Council reserves, facilities and public places are maintained free from graffiti, vandalism and litter in the interests of public amenity and safety	<p>Provision of public waste bins at all Council reserves and facilities</p> <p>Public waste bins are emptied in accordance with the Council's service standard (frequency dependent upon location)</p> <p>Community education regarding waste management and reporting of incidents of littering, graffiti and/or vandalism</p> <p>General inspection and monitoring of reserves for graffiti, vandalism and litter</p> <p>CRMs in relation to graffiti, vandalism and litter are investigated and action taken where practicable (including reporting to the Police where required)</p> <p>Volunteer Graffiti Removal Program across the City (priority removal for offensive content)</p> <p>Explore opportunities for urban design to reduce risk of graffiti and/or vandalism in upgrades or redevelopments of Council reserves, facilities and public places</p>	<p>No complaints regarding litter and provision of / access to public waste bins</p> <p>Inspection of approximately five reserves per month, and otherwise as required</p> <p>CRMs are actioned in accordance with the Council's service standard</p> <p>Continued implementation of the Volunteer Graffiti Removal Program</p> <p>All Masterplans for Council reserves, facilities and public places incorporate urban design that seeks to reduce the risk of graffiti and/or vandalism (where relevant)</p>	<p>Review of CRMs relating to litter and provision of/access to public waste bins</p> <p>Review of CRM responses against the Council's service standard, monthly</p> <p>Records of Graffiti Removal Program</p> <p>Review of Masterplans prior to Council endorsement</p>
10	Animal Management	Animal management in Council reserves, facilities and public places is conducted in accordance with the objectives set out in the Council's 2019–2024 Dog & Cat Management Plan	<p>As set out in the 2019 –2024 Dog & Cat Management Plan (as amended from time-to-time)</p>	<p>As set out in the 2019–2024 Dog & Cat Management Plan (as amended from time-to-time)</p>	<p>As set out in the 2019–2024 Dog & Cat Management Plan (as amended from time-to-time)</p>

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
11	Pest Control	To maintain public safety and amenity in Council reserves, facilities and public places	<p>General inspection and monitoring of reserves for pest control</p> <p>Annual termite inspections of Council buildings</p> <p>Treatment of pest infestations and animal management issues if and when they arise (eg, bees, ant, cockroach, rodents, possums, pigeons, fruit fly)</p> <p>CRMs in relation to pest control are investigated and action taken where practicable</p>	<p>Inspection of approximately five reserves per month, and otherwise as required</p> <p>CRMs are actioned in accordance with the Council's service standard</p> <p>Relocation of up to 50% of bee infestations at Council reserves, facilities and public places</p>	<p>Inspection and maintenance records</p> <p>Review of CRM responses against the Council's service standard, monthly</p> <p>Review of CRMs relating to bee infestations and action taken</p>
12	Vegetation and Landscaping	Vegetation, landscaping and grassed areas at Council reserves, facilities and public places are fit-for-purpose, safe and well-maintained	<p>Regular vegetation maintenance program at all Council reserves, facilities and public places (including, e.g., pruning, fertilising, irrigation, mulching, plant replacement) (frequency dependent upon type of vegetation)</p> <p>General inspection and monitoring of reserves for vegetation and landscaping</p> <p>CRMs in relation to vegetation and landscaping are investigated and action taken where practicable</p> <p>Protect, diversify and increase green cover</p> <p>Establish a network of linked open spaces for wildlife habitat</p>	<p>Delivery of maintenance program</p> <p>Development of maintenance plans for all Council reserves and facilities upon completion of reserve upgrade or redevelopment</p> <p>Inspection of approximately five reserves per month, and otherwise as required</p> <p>CRMs are actioned in accordance with the Council's service standard</p> <p>Plant a minimum of 500 new trees per year in streets and/or public spaces.</p>	<p>Inspection and maintenance records</p> <p>Number of maintenance plans developed</p> <p>Review of CRM responses against the Council's service standard, monthly</p> <p>The number of new trees planted by the Council (LiDAR Analysis – Mapping Data)</p>

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
		Thriving and healthy habitats for native flora and fauna*	<p>Identify and protect existing native vegetation and enhance habitat quality</p> <p>Revegetate designated areas with local native species where appropriate</p> <p>Facilitate community participation in revegetation programs and gardening programs, where appropriate</p> <p>Site management and maintenance of the St Peters Billabong to be conducted in accordance with any specific management plan for the Billabong, in connection with Green Adelaide (or other relevant body), as amended from time-to-time</p> <p>Tree management program for selected trees in specified locations (including, e.g., adjacent high-use Council facilities), with annual inspection and monitoring</p> <p>General inspection and monitoring of trees by a qualified arborist to assess tree condition and identify faults, dead trees or fallen branches (before programmed works, prior to major Council events, and otherwise as required)</p> <p>Cataloguing of Council trees across the City (dependent upon availability of resources)</p> <p>CRMs in relation to trees are investigated and action taken where practicable</p>	<p>Undertake at least two initiatives to promote the value of native flora and fauna per year</p> <p>St Peters Billabong is maintained in accordance with applicable management plan (if any)</p> <p>Continued implementation of tree management program and general inspection and monitoring regime</p> <p>Development of a Tree Strategy for the City</p> <p>Development of a comprehensive register for all Council trees in the City</p> <p>CRMs are actioned in accordance with the Council's service standard</p>	<p>Number of initiatives to promote and educate the community about the value of native flora and fauna, per year</p> <p>Review of management and maintenance as required under plan (if any)</p> <p>Inspection and monitoring records (annually or otherwise as required)</p> <p>Development of Strategy</p> <p>Register developed</p> <p>Review of CRM responses against the Council's service standard, monthly</p>

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
13	Drainage and Stormwater Management	Sustainable and efficient management of resources*	<p>Encourage the capture and re-use of stormwater and reduce stormwater run-off from Council reserves, facilities and public places</p> <p>Implementation of the Eastern Regional Alliance (ERA) Waterproofing Eastern Adelaide Stormwater Harvesting and Re-Use Project</p> <p>Manage stormwater to reduce the risks of flooding</p> <p>Development and review of the Flood Mapping and Management Strategy</p> <p>Implementation of the Stormwater Infrastructure Asset Management Plan</p> <p>Implementation of the Council's 15-year Drainage Program across the City</p> <p>Implementation of an annual scheduled maintenance program for all side entry pits</p> <p>Continued implementation of gross pollutant trap cleaning and inspection program for relevant creeks and rivers (frequency dependent upon rain events)</p> <p>CRMs in relation to drainage and stormwater management are investigated and action taken where practicable</p>	<p>Incorporate water sensitive urban design (WSUD) / stormwater capture and treatment considerations in reserve and public place upgrades (where practicable)</p> <p>Connection of all Council parks and reserves to the Council's recycled water supply</p> <p>Reduction in local area flooding (particularly in high priority areas in the City, as identified in the Flood Mapping and Management Strategy)</p> <p>Trunk mains across the City are capable of transferring a 100-year flow</p>	<p>Number of projects with WSUD/stormwater capture and treatment considerations per year</p> <p>Number of parks and reserves connected to the Council's recycled water supply</p> <p>Number of reported incidents of local area flooding per storm event</p> <p>Review of Drainage Program annually in Budget process</p> <p>Review of CRM responses against the Council's service standard, monthly</p>

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
14	Irrigation	<p>Irrigation systems at Council reserves, facilities and public places are fit-for-purpose, safe and well-maintained</p> <p>Utilise best practice and sound horticultural principles to maximise efficient use of water</p>	<p>Irrigation of Council reserves, facilities and public places is managed in accordance with the Council's Irrigation Policy and Irrigation Management Plans</p> <p>Automatic or manual irrigation systems programmed to meet the needs of each area (including, e.g., soil type, grass type, use of area, water quality, climatic conditions)</p> <p>Inspections and monitoring of irrigation systems to assess asset condition, performance and maintenance as required</p> <p>CRMs in relation to irrigation are investigated and action taken where practicable</p>	<p>Irrigation of Council reserves, facilities and public places (where relevant) meets the Irrigated Public Open Space (IPOS) Code of Practice requirements and relevant legislative requirements</p> <p>Inspection of approximately five reserves per month and otherwise as required</p> <p>CRMs are actioned in accordance with the Council's service standard</p>	<p>Review of water use and irrigation practices against IPOS Code of Practice, annually (or otherwise as required)</p> <p>Inspection and maintenance records</p> <p>Review of CRM responses against the Council's service standard, monthly</p>
15	Building Maintenance	<p>Convenient and accessible buildings and facilities that are fit-for-purpose, safe and well-maintained*</p> <p>Sustainable and efficient management of water, energy and other resources in Council buildings and facilities</p>	<p>Design and provide safe, high quality facilities and spaces for all people</p> <p>Management of Council buildings in accordance with the Council's Infrastructure & Asset Management Plans, policies, strategies and statutory requirements</p> <p>Incorporation of water saving / re-use, energy reduction and sustainability measures into existing buildings during repair or upgrade, or as opportunities arise</p> <p>Building Condition Audit conducted every ten years</p> <p>Planned building maintenance program to ensure key services are provided as required (frequency dependent upon service) (e.g. cleaning, essential safety provision testing and maintenance, pest control)</p> <p>Inspection and monitoring of Council buildings and facilities to assess asset condition and performance as required</p>	<p>Continued asset management in accordance with Infrastructure & Asset Management Plans, Council policies, strategies and statutory requirements</p> <p>All buildings are compliant with Australian Standards and statutory requirements (where practicable, taking into account physical and heritage limitations of assets)</p> <p>Continued implementation of Building Condition Audit every ten years</p> <p>Delivery of maintenance program</p> <p>Continued implementation of inspection and monitoring regime</p>	<p>Asset Management Plan reviewed every five (5) years</p> <p>Building Condition Audit Process reviewed annually</p> <p>Compliance certificates for building maintenance</p> <p>Inspection and maintenance records</p>

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
16	Public Toilets	Public toilets at Council reserves, facilities and public places are well-maintained, safe and accessible to all members of the community To prevent vandalism and antisocial behaviour in the vicinity of public toilets	Public toilets are regularly cleaned and maintained (at a minimum of three (3) times per week, dependent upon location and usage) All public toilets are locked between sunset and sunrise Security monitoring (dependent upon standard of public toilet facility) CRMs in relation to public toilets are investigated and action taken where practicable	CRMs are actioned in accordance with the Council's service standard Upgrade of at least one public toilet facility per year (including in connection with an upgrade / redevelopment process) to incorporate automated locking, security monitoring and DDA compliance	Review of CRM responses against the Council's service standard, monthly Number of public toilet facilities upgraded per year
17	Public Lighting	Council reserves, facilities and public places are lit for safety and amenity	Public lighting installed or upgraded to appropriate lighting levels where practicable (where Council responsible for lighting infrastructure) Use LED or energy efficient lighting where practicable CRMs in relation to public lighting are investigated and action taken where practicable	CRMs are actioned in accordance with the Council's service standard Public lighting installed and maintained in accordance with Australian standards	Review of CRM responses against the Council's service standard, monthly Maintenance and upgrade records
18	Playgrounds and associated structures (including, e.g. shade structures and sails, exercise equipment)	Playgrounds and associated structures at Council reserves and facilities are fit-for purpose, safe and well-maintained	Annual external audit of all playground equipment and surfacing against Australian Standards Monthly inspection and monitoring of all playgrounds and associated structures to assess asset condition, performance and maintenance CRMs in relation to playgrounds and associated structures are investigated and action taken where practicable	All playgrounds and associated structures are compliant with Australian Standards and legislative requirements Continued implementation of inspection and monitoring regime CRMs are actioned in accordance with the Council's service standard	Audit records Inspection and maintenance records Review of CRM responses against the Council's service standard, monthly
#	Category	Objectives	Strategies	Performance Targets	Performance Measures
		To provide a range of innovative, accessible and contemporary play spaces in the City	Playgrounds are upgraded in accordance with the Council's <i>Playground Strategy</i> Identify opportunities to incorporate accessible and inclusive play equipment in Masterplan for upgrades and redevelopments of Council reserves and facilities Identify opportunities to incorporate exercise equipment in Master Plans for upgrades and redevelopments of Council reserves and facilities	Create or improve five innovative playgrounds in the City in accordance with the Council's <i>Playground Strategy</i> All new or upgraded playgrounds include accessible and inclusive play equipment and associated structures Exercise equipment is included in all upgraded or redeveloped reserves or facilities where identified in Masterplans	Number of innovative playgrounds implemented over life of Strategy Play space design compliance report for all new playgrounds and associated structures Number of reserves incorporating exercise equipment
19	Outdoor Furniture and Associated Structures (includes, e.g., seats, benches, tables, shelters, barbecues, litter bins, drinking fountains, signage, dog poo bag dispensers)	Outdoor furniture and associated structures in Council reserves, facilities and public places are fit-for-purpose, safe and well-maintained	Inspection and monitoring of outdoor furniture and associated structures to assess asset condition, performance and maintenance CRMs in relation to outdoor furniture and associated structures are investigated and action taken where practicable	All outdoor furniture and associated structures are compliant with Australian Standards and legislative requirements Inspection of approximately five reserves per month, and otherwise as required CRMs are actioned in accordance with the Council's service standard	Inspection and maintenance records Review of CRM responses against the Council's service standard, monthly
20	Fencing, Retaining Walls and Associated Structures	Fencing, retaining walls and associated structures at Council reserves, facilities and public places are fit-for-purpose, safe and well-maintained	Inspection and monitoring of fencing, retaining walls and associated structures to assess asset condition, performance and maintenance CRMs in relation to fencing, retaining walls and associated structures are investigated and action taken where practicable	All fencing, retaining walls and associated structures are compliant with Australian Standards and legislative requirements Inspection of approximately five reserves per month, and otherwise as required CRMs are actioned in accordance with the Council's service standard	Inspection and maintenance records Review of CRM responses against the Council's service standard, monthly

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
21	Roadways, Car Parks and Paths	Roadways, car parks and paths at Council reserves, facilities and public places are fit-for purpose, safe and well-maintained	Regular inspections and monitoring of roadways, car parks and paths to assess asset condition, performance and maintenance Regular street sweeping of car parks and roadways (approximately every six weeks) CRMs in relation to roadways, car parks and paths are investigated and action taken where practicable	All newly constructed car parking is compliant with Australian Standards and legislative requirements, and is paved Inspection of approximately five reserves per month, and otherwise as required Implementation of inspection and monitoring regime and street sweeping program CRMs are actioned in accordance with the Council's service standard	Inspection and maintenance records Review of CRM responses against the Council's service standard, monthly
22	Oval, Sportsground and Other Surface Maintenance (including, e.g. grassed surfaces utilised for informal recreation / sport)	Ovals, sportsgrounds and other surfaces are fit-for-purpose, safe and well-maintained	Inspection and monitoring of ovals, sportsgrounds and other surfaces to assess condition, performance and maintenance Regular mowing and weed control program (frequency dependent upon season and usage requirements at each location) Irrigation of ovals, sportsgrounds and other surfaces is managed in accordance with the Council's <i>Irrigation Policy</i> and Irrigation Management Plans CRMs in relation to oval, sportsground and other surface maintenance are investigated and action taken where practicable	All ovals, sportsgrounds and selected grassed surfaces are maintained in accordance with the Irrigated Public Open Space (IPOS) Code of Practice requirements, Australian Standards and relevant sporting code requirements Inspection of approximately two ovals and sportsgrounds per month, and otherwise as required CRMs are actioned in accordance with the Council's service standard	Monthly external audit against IPOS Code of Practice Inspection and maintenance records Review of CRM response actions and timeframes by responsible officers, monthly

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
23	Tennis Courts and Associated Facilities (e.g. clubrooms)	Tennis facilities are fit-for-purpose, safe and well-maintained	Public and/or Club usage of tennis facilities is managed in accordance with the Council's <i>Tennis Facilities Policy</i> (or other relevant policy in place from time-to-time) Court maintenance undertaken in accordance with the Council's <i>Tennis Facilities Policy</i> and any relevant lease agreement Court reconstruction works are undertaken in accordance with the Council's <i>Tennis Facilities Policy</i> (or the equivalent policy in place from time-to-time), and relevant legislative standards and sporting code requirements CRMs in relation to tennis courts and associated facilities are investigated and action taken where practicable	All tennis facilities are compliant with relevant legislative standards and sporting code requirements upon upgrade or redevelopment CRMs are actioned in accordance with the Council's service standard	Audit of tennis court upgrades upon completion Review of CRM response actions and timeframes by responsible officers, monthly

#	Category	Objectives	Strategies	Performance Targets	Performance Measures
24	Swimming Pools	<p>Providing convenient and accessible aquatic facilities and services, which are safe, fit-for-purpose and well-maintained</p> <p>Swimming centre assets are managed, maintained and developed to effectively meet the current and changing needs of the community</p>	<p>Swimming Centre assets are managed and developed in accordance with the Council's <i>Swimming Centres Long-Term Strategy</i> (which includes provision for future upgrades, capital works and scheduled programmed maintenance)</p> <p>Implementation of the Royal Lifesaving Australia Guidelines for Safe Pool Operations</p> <p>Promotion of water safety and supervision requirements (e.g. program implementation, signage, handouts, lifeguards)</p> <p>Inspection, monitoring and cleaning of pool area and change rooms daily</p> <p>Water chemistry testing (minimum five hourly)</p>	<p>Implementation of the <i>Swimming Centres Long-Term Strategy</i></p> <p>Maintenance of Swimming Centre assets and operation of an aquatic environment in accordance with applicable standards and legislative requirements</p>	<p>Completion of upgrade, capital and maintenance works as provided for in the Strategy</p> <p>EHA inspection report in relation to water chemistry testing, annually</p> <p>WH&S audit, annually</p>
			<p>Providing a diverse range of aquatic recreation opportunities (including, e.g. Swim School, holiday and VacSwim programs)</p> <p>CRMs in relation to swimming pools are investigated and action taken where practicable</p>	<p>Continued implementation of aquatic recreation programs at both Council Pools</p> <p>CRMs are actioned in accordance with the service standard</p>	<p>End of season report on operation of Swimming Centres, annually (including, e.g. attendance, programs, events, revenue)</p> <p>Review of CRM response by actions and timeframes by responsible officers, monthly</p>

Notes:

*See the Council's Strategic Management Plan *CityPlan 2030: Shaping Our Future*, for the Council's strategic objectives for the City.

'CRMs' – CRMs are Customer Requests logged in the Council's Customer Request Management System. CRMs are investigated and action taken where practicable (ie within Council budgetary limits, and in accordance with the Council's service standard and timeframe, for that category of request).

Further Information

For information on the Council's Community Land Management Plans, please visit www.npsp.sa.gov.au or phone 8366 4555.

You can also visit the Council's Customer Service Centre at the Norwood Town Hall, 175 The Parade, Norwood.

Additional Copies

The Community Land Management Plan: *Sporting Facilities* can be viewed online at www.npsp.sa.gov.au

Additional copies may also be obtained by:

- visiting Norwood Town Hall
- visiting any of the Council's Libraries
- emailing townhall@npsp.sa.gov.au
- contacting the Council on 8366 4555
- writing to the Council at PO Box 204, Kent Town SA 5074

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